

Joseph Elias  
Grand City Capital & Indigo Development  
[joe@grandcitycapital.com](mailto:joe@grandcitycapital.com)  
April 28<sup>th</sup>, 2023

Marshall City Council  
City of Marshall  
323 West Michigan Avenue  
Marshall, MI 49068

Subject: Letter of Support for the Approval of the Ford Blue Oval Battery Plant Zoning Request

Dear Members of the Marshall City Council,

As landowners and housing developers in the City of Marshall, we are writing on behalf of both Grand City Capital and Indigo Development to express our enthusiastic support for the zoning request submitted by Ford Motor Company to build the Blue Oval Battery Plant in our city. We firmly believe that approving this zoning request will bring substantial economic growth and improved quality of life to our residents and future residents.

The development of the Ford Blue Oval Battery Plant is an opportunity that we should not miss. As a leader in the automotive industry, Ford's commitment to producing electric vehicles represents a significant shift toward a greener and more sustainable future. Establishing this cutting-edge facility in Marshall will position our city as a key player in this transition, attracting investments and innovation to our community.

The construction and operation of the battery plant will create numerous high-quality job opportunities for our residents, both in the short and long term. These jobs will range from construction and engineering to management and research roles, providing stable employment for people with various skill sets and backgrounds. Additionally, the presence of the plant will attract skilled workers and their families to our community, boosting demand for housing and supporting local businesses.

Grand City Capital and Indigo Development are dedicated to developing housing solutions that meet the needs of our growing community. With the approval of the Ford Blue Oval Battery Plant zoning request, we anticipate an increase in housing demand and are prepared to develop affordable, sustainable, and attractive housing options for our new residents. Our commitment to high-quality, energy-efficient homes aligns perfectly with the vision and values Ford is bringing with the Blue Oval Battery Plant.

Furthermore, the development of the Ford Blue Oval Battery Plant will strengthen Marshall's reputation as a forward-thinking, sustainable city. The plant will serve as a symbol of our commitment to a greener future and as an example of how industry and environmental

stewardship can go hand-in-hand. As a result, our city will become even more attractive to businesses and residents alike.

In conclusion, we at Grand City Capital and Indigo Development strongly urge the City Council to approve the zoning request for the Ford Blue Oval Battery Plant. This project will bring significant economic and social benefits to the City of Marshall and its residents, as well as contribute to a sustainable and prosperous future for our community.

Thank you for considering our support for this important project.

Sincerely,

A handwritten signature in blue ink that reads "Joe Elias". The signature is fluid and cursive, with the first name "Joe" and last name "Elias" clearly distinguishable.

Joseph Elias  
Partner  
Grand City Capital and Indigo Development